## Contents

FOREWORD ..... xxi
PREFACE ..... xxxiii
DEFINITION OF SYMBOLS ..... xxxvii
1 THE LINEAR PROGRAMMING PROBLEM ..... 1
1.1 SOME SIMPLE EXAMPLES ..... 2
1.2 MATHEMATICAL STATEMENT ..... 7
1.3 FORMULATING LINEAR PROGRAMS ..... 8
1.3.1 The Column (Recipe/Activity) Approach ..... 9
1.3.2 The Row (Material Balance) Approach ..... 11
1.4 EXAMPLES OF MODEL FORMULATION ..... 12
1.4.1 Product Mix Problem (Column Approach) ..... 12
1.4.2 Product Mix Problem (Row Approach) ..... 15
1.4.3 A Simple Warehouse Problem ..... 16
1.4.4 On-the-Job Training ..... 18
1.5 BOUNDS ..... 21
1.6 AXIOMS ..... 22
1.7 NOTES \& SELECTED BIBLIOGRAPHY ..... 23
1.8 PROBLEMS ..... 25
2 SOLVING SIMPLE LINEAR PROGRAMS ..... 35
2.1 TWO-VARIABLE PROBLEM ..... 35
2.2 TWO-EQUATION PROBLEM ..... 37
2.2.1 Graphical Solution ..... 38
2.2.2 The Dual Linear Program ..... 41
2.3 FOURIER-MOTZKIN ELIMINATION ..... 43
2.3.1 Illustration of the FME Process ..... 44
2.3.2 The Fourier-Motzkin Elimination Algorithm ..... 46
2.3.3 Fourier-Motzkin Elimination Theory ..... 47
2.4 INFEASIBILITY THEOREM ..... 52
2.5 NOTES \& SELECTED BIBLIOGRAPHY ..... 53
2.6 PROBLEMS ..... 54
3 THE SIMPLEX METHOD ..... 63
3.1 GRAPHICAL ILLUSTRATION ..... 64
3.2 THE SIMPLEX ALGORITHM ..... 64
3.2.1 Canonical Form and Basic Variables ..... 64
3.2.2 Improving a Nonoptimal Basic Feasible Solution ..... 68
3.2.3 The Simplex Algorithm ..... 71
3.2.4 Theory Behind the Simplex Algorithm ..... 73
3.3 SIMPLEX METHOD ..... 76
3.3.1 The Method ..... 77
3.3.2 Phase I/Phase II Algorithm ..... 78
3.3.3 Theory Behind Phase I ..... 81
3.4 BOUNDED VARIABLES ..... 83
3.5 REVISED SIMPLEX METHOD ..... 89
3.5.1 Motivation ..... 89
3.5.2 Revised Simplex Method Illustrated ..... 92
3.5.3 Revised Simplex Algorithm ..... 93
3.5.4 Computational Remarks ..... 96
3.6 NOTES \& SELECTED BIBLIOGRAPHY ..... 97
3.7 PROBLEMS ..... 98
4 INTERIOR-POINT METHODS ..... 113
4.1 BASIC CONCEPTS ..... 115
4.2 PRIMAL AFFINE / DIKIN'S METHOD ..... 118
4.3 INITIAL SOLUTION ..... 121
4.4 NOTES \& SELECTED BIBLIOGRAPHY ..... 122
4.5 PROBLEMS ..... 124
5 DUALITY ..... 129
5.1 DUAL AND PRIMAL PROBLEMS ..... 129
5.1.1 Von Neumann Symmetric Form ..... 129
5.1.2 Tucker Diagram ..... 130
5.1.3 Duals of Mixed Systems ..... 130
5.1.4 The Dual of the Standard Form ..... 132
5.1.5 Primal-Dual Feasible-Infeasible Cases ..... 133
5.2 DUALITY THEOREMS ..... 134
5.3 COMPLEMENTARY SLACKNESS ..... 135
5.4 OBTAINING A DUAL SOLUTION ..... 136
5.5 NOTES \& SELECTED BIBLIOGRAPHY ..... 138
5.6 PROBLEMS ..... 139
6 EQUIVALENT FORMULATIONS ..... 145
6.1 RESTRICTED VARIABLES ..... 145
6.2 UNRESTRICTED (FREE) VARIABLES ..... 146
6.3 ABSOLUTE VALUES ..... 147
6.4 GOAL PROGRAMMING ..... 150
6.5 MINIMIZING THE MAXIMUM OF LINEAR FUNCTIONS ..... 152
6.6 CURVE FITTING ..... 154
6.7 PIECEWISE LINEAR APPROXIMATIONS ..... 157
6.7.1 Convex/Concave Functions ..... 157
6.7.2 Piecewise Continuous Linear Functions ..... 159
6.7.3 Separable Piecewise Continuous Linear Functions ..... 160
6.8 NOTES \& SELECTED BIBLIOGRAPHY ..... 162
6.9 PROBLEMS ..... 162
7 PRICE MECHANISM AND SENSITIVITY ANALYSIS ..... 171
7.1 THE PRICE MECHANISM OF THE SIMPLEX METHOD ..... 172
7.1.1 Marginal Values or Shadow Prices ..... 173
7.1.2 Economic Interpretation of the Simplex Method ..... 174
7.1.3 The Manager of a Machine Tool Plant ..... 175
7.1.4 The Ambitious Industrialist ..... 181
7.1.5 Sign Convention on Prices ..... 183
7.2 INTRODUCING A NEW VARIABLE ..... 184
7.3 INTRODUCING A NEW CONSTRAINT ..... 186
7.4 COST RANGING ..... 188
7.5 CHANGES IN THE RIGHT-HAND SIDE ..... 190
7.6 CHANGES IN THE COEFFICIENT MATRIX ..... 192
7.7 THE SUBSTITUTION EFFECT OF NONBASIC ACTIVITIES ON BASIC ACTIVITIES ..... 198
7.8 NOTES AND SELECTED BIBLIOGRAPHY ..... 199
7.9 PROBLEMS ..... 199
8 TRANSPORTATION AND ASSIGNMENT PROBLEM ..... 205
8.1 THE CLASSICAL TRANSPORTATION PROBLEM ..... 205
8.1.1 Mathematical Statement ..... 206
8.1.2 Properties of the System ..... 206
8.2 STANDARD TRANSPORTATION ARRAY ..... 212
8.3 FINDING AN INITIAL SOLUTION ..... 214
8.3.1 Triangularity Rule ..... 214
8.3.2 The Least Remaining Cost Rule ..... 217
8.3.3 Vogel's Approximation Method ..... 217
8.3.4 Russel's Approximation Method ..... 218
8.3.5 Cost Preprocessing ..... 219
8.4 FAST SIMPLEX ALGORITHM FOR THE TRANSPORTATION PROBLEM ..... 222
8.4.1 Simplex Multipliers, Optimality, and the Dual ..... 222
8.4.2 Finding a Better Basic Solution ..... 224
8.4.3 Illustration of the Solution Process ..... 225
8.5 THE ASSIGNMENT PROBLEM ..... 229
8.6 EXCESS AND SHORTAGE ..... 233
8.6.1 Mathematical Statement ..... 234
8.6.2 Properties of the System ..... 236
8.6.3 Conversion to the Classical Form ..... 236
8.6.4 Simplex Multipliers and Reduced Costs ..... 238
8.7 PREFIXED VALUES AND INADMISSIBLE SQUARES ..... 239
8.8 THE CAPACITATED TRANSPORTATION PROBLEM ..... 240
8.9 NOTES \& SELECTED BIBLIOGRAPHY ..... 244
8.10 PROBLEMS ..... 245
9 NETWORK FLOW THEORY ..... 253
9.1 TERMINOLOGY ..... 253
9.2 FLOWS AND ARC-CAPACITIES ..... 258
9.3 AUGMENTING PATH ALGORITHM FOR MAXIMAL FLOW ..... 262
9.4 CUTS IN A NETWORK ..... 275
9.5 SHORTEST ROUTE ..... 277
9.6 MINIMAL SPANNING TREE ..... 282
9.7 MINIMUM COST-FLOW PROBLEM ..... 286
9.8 THE NETWORK SIMPLEX METHOD ..... 288
9.9 THE BOUNDED VARIABLE PROBLEM ..... 299
9.10 NOTES \& SELECTED BIBLIOGRAPHY ..... 301
9.11 PROBLEMS ..... 304
A LINEAR ALGEBRA ..... 315
A. 1 SCALARS, VECTORS, AND MATRICES ..... 315
A. 2 ARITHMETIC OPERATIONS WITH VECTORS AND MATRICES ..... 317
A. 3 LINEAR INDEPENDENCE ..... 320
A. 4 ORTHOGONALITY ..... 321
A. 5 NORMS ..... 321
A. 6 VECTOR SPACES ..... 324
A. 7 RANK OF A MATRIX ..... 326
A. 8 MATRICES WITH SPECIAL STRUCTURE ..... 326
A. 9 INVERSE OF A MATRIX ..... 329
A. 10 INVERSES OF SPECIAL MATRICES ..... 330
A. 11 DETERMINANTS ..... 331
A. 12 EIGENVALUES ..... 333
A. 13 POSITIVE-DEFINITENESS ..... 336
A. 14 NOTES \& SELECTED BIBLIOGRAPHY ..... 337
A. 15 PROBLEMS ..... 337
B LINEAR EQUATIONS ..... 341
B. 1 SOLUTION SETS ..... 341
B. 2 SYSTEMS OF EQUATIONS WITH THE SAME SOLUTION SETS ..... 343
B. 3 HOW SYSTEMS ARE SOLVED ..... 345
B. 4 ELEMENTARY OPERATIONS ..... 346
B. 5 CANONICAL FORMS, PIVOTING, AND SOLUTIONS ..... 349
B. 6 PIVOT THEORY ..... 354
B. 7 NOTES \& SELECTED BIBLIOGRAPHY ..... 357
B. 8 PROBLEMS ..... 357
REFERENCES ..... 361

